

## Impact of Policies on Rural Communities

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|  |                  |                       | 2% Inpatient a           | Sequestration <sup>2</sup><br>and Outpatient Medicare | Revenue Cut             | Bad Debt Reimbursement Cut <sup>3</sup><br>35% Medicare Bad Debt Reimburesment Cut |                         |                         |  |
|--|------------------|-----------------------|--------------------------|---|-------------------------|--|-------------------------|-------------------------|--|
| Provider Name/Number                         | Provider<br>Type | Operating<br>Margin 1 | Annual Revenue<br>Lost 1 | Potential Job<br>Loss ⁴                               | Potential GDP<br>Loss ⁵ | Annual Revenue<br>Lost 1   | Potential Job<br>Loss ⁴ | Potential GDP<br>Loss ⁵ |  |
| Ascension Borgess Allegan Hospital (231328)  | CAH              | 5.8%                  | \$166,009                | 3   | \$398,200               | \$153,220  | 2                       | \$367,523               |  |
| Ascension Borgess-Lee Hospital (231315)      | CAH              | -15.9%                | \$89,309                 | 1   | \$199,494               | \$91,159   | 1                       | \$203,625               |  |
| Aspirus Iron River Hospital (231318)         | CAH              | -5.3%                 | \$160,799                | 2   | \$373,298               | \$178,563  | 3                       | \$414,537               |  |
| Aspirus Ironwood Hospital (231333)           | CAH              | 5.8%                  | \$252,623                | 3   | \$508,437               | \$274,733  | 4                       | \$552,936               |  |
| Aspirus Keweenaw Hospital (231319)           | CAH              | 4.1%                  | \$185,227                | 3   | \$387,595               | \$176,452  | 2                       | \$369,233               |  |
| Baraga County Memorial Hospital (231307)     | CAH              | 0.9%                  | \$82,086                 | 1   | \$175,537               | \$45,812   | 1                       | \$97,966                |  |
| Bronson LakeView Hospital (231332)           | CAH              | 25.9%                 | \$42,750                 | 1   | \$99,505                | \$200,500  | 3                       | \$466,684               |  |
| Bronson South Haven Hospital (230085)        | RPPS             | 3.7%                  | \$61,490                 | 1   | \$151,502               | \$64,717   | 1                       | \$159,454               |  |
| Corewell Health Big Rapids Hospital (230093) | RPPS             | 6.7%                  | \$340,589                | б   | \$837,539               | \$46,844   | 1                       | \$115,193               |  |
| Corewell Health Gerber Hospital (231338)     | CAH              | 13.9%                 | \$223,682                | 4   | \$536,942               | \$369,629  | 6                       | \$887,282               |  |
| Corewell Health Greenville Hospital (230035) | RPPS             | 10.4%                 | \$648,181                | 11  | \$1,589,313             | \$170,840  | 3                       | \$418,893               |  |
| Corewell Health Ludington Hospital (230110)  | RPPS             | -0.1%                 | \$543,813                | 9   | \$1,282,239             | \$61,172   | 1                       | \$144,236               |  |
| Corewell Health Pennock Hospital (231339)    | САН              | 11.3%                 | \$169,285                | 3   | \$395,261               | \$179,334  | 3                       | \$418,725               |  |
| Corewell Health Reed City Hospital (231323)  | CAH              | 13.6%                 | \$156,501                | 3   | \$445,651               | \$383,533  | 7                       | \$1,092,148             |  |

1 CMS Healthcare Cost Report Information System (HCRIS) Q3 2024. Operating margin is computed in accordance with Flex

2 Budget control Act of 2011 3 Middle class Tax Relief and Job Creation Act of 2012 4 National Center for Rural Health works, 2016 5 The World Bank, 2023

Monitoring Team guidance. Reported Covid-19 PHE Funds (Worksheet G-3 line 24,50) excluded from operating margin. Adjustments made to operating margin to reflect full 2% sequester.

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|   |                  |                     | 2% Inpatient a         | Sequestration<br>and Outpatient Medicare | Revenue Cut           | Bad Debt Reimbursement Cut<br>35% Medicare Bad Debt Reimburesment Cut |                       |                       |  |
|---|------------------|---------------------|------------------------|--|-----------------------|---|-----------------------|-----------------------|--|
| Provider Name/Number                        | Provider<br>Type | Operating<br>Margin | Annual Revenue<br>Lost | Potential Job<br>Loss                    | Potential GDP<br>Loss | Annual Revenue<br>Lost  | Potential Job<br>Loss | Potential GDP<br>Loss |  |
| Deckerville Community Hospital (231311)     | CAH              | 2.6%                | \$32,465               | 1  | \$103,150             | \$33,060  | 1                     | \$105,043             |  |
| Dickinson Hospital - Iron Mountain (230055) | RPPS             | -0.2%               | \$635,415              | 11                                       | \$1,665,104           | \$169,920   | 3                     | \$445,276             |  |
| Eaton Rapids Medical Center (231324)        | CAH              | -0.8%               | \$170,341              | 3  | \$499,452             | \$83,070  | 2                     | \$243,567             |  |
| Harbor Beach Community Hospital (231313)    | CAH              | 3.9%                | \$83,569               | 2  | \$256,524             | \$32,029  | 1                     | \$98,317              |  |
| Helen Newberry Joy Hospital (231304)        | САН              | -0.9%               | \$162,262              | 3  | \$518,167             | \$130,148   | 3                     | \$415,616             |  |
| Hills & Dales General Hospital (231316)     | CAH              | 11.3%               | \$150,787              | 3  | \$397,254             | \$132,948   | 2                     | \$350,257             |  |
| Hillsdale Community Health Center (230037)  | RPPS             | -8.2%               | \$149,569              | 2  | \$359,242             | \$158,222   | 3                     | \$380,025             |  |
| Kalkaska Memorial Health Center (231301)    | CAH              | 1.7%                | \$137,703              | 3  | \$466,351             | \$209,013   | 5                     | \$707,852             |  |
| Mackinac Straits Health System (231306)     | CAH              | 5.7%                | \$284,300              | 5  | \$691,124             | \$157,652   | 3                     | \$383,245             |  |
| Marlette Regional Hospital (231330)         | CAH              | 0.3%                | \$54,232               | 1  | \$162,900             | \$76,726  | 2                     | \$230,468             |  |
| McKenzie Hospital Campus (231314)           | CAH              | -1.2%               | \$101,608              | 1  | \$220,697             | \$82,126  | 1                     | \$178,381             |  |
| McLaren Caro Region (231329)                | CAH              | 8.4%                | \$74,431               | 1  | \$206,443             | \$87,941  | 2                     | \$243,916             |  |
| McLaren Central Michigan (230080)           | RPPS             | -19.7%              | \$461,711              | б  | \$904,446             | \$256,652   | 3                     | \$502,755             |  |
| McLaren Lapeer Region (230193)              | RPPS             | -38.6%              | \$1,039,313            | 16                                       | \$2,361,863           | \$300,816   | 5                     | \$683,610             |  |



|  |                  |                     | Sequestration<br>2% Inpatient and Outpatient Medicare Revenue Cut |                       |                       | Bad Debt Reimbursement Cut<br>35% Medicare Bad Debt Reimburesment Cut |                       |                       |  |
|--|------------------|---------------------|---|-----------------------|-----------------------|---|-----------------------|-----------------------|--|
| Provider Name/Number                                     | Provider<br>Type | Operating<br>Margin | Annual Revenue<br>Lost  | Potential Job<br>Loss | Potential GDP<br>Loss | Annual Revenue<br>Lost  | Potential Job<br>Loss | Potential GDP<br>Loss |  |
| Mclaren Thumb Region (230118)                            | RPPS             | 4.8%                | \$239,952   | 4                     | \$660,803             | \$0   | 0                     | \$0                   |  |
| McLaren Thumb Region (231340)                            | CAH              | -4.9%               | \$140,294   | 2                     | \$357,512             | \$77,472  | 1                     | \$197,422             |  |
| Memorial Healthcare (230121)                             | RPPS             | 1.5%                | \$953,618   | 14                    | \$2,039,975           | \$155,908   | 2                     | \$333,517             |  |
| Munising Memorial Hospital (231308)                      | CAH              | -1.3%               | \$63,208  | 1                     | \$152,180             | \$7,473   | 0                     | \$17,991              |  |
| Munson Healthcare Cadillac Hospital (230081)             | RPPS             | 3.4%                | \$821,028   | 13                    | \$1,950,026           | \$242,108   | 4                     | \$575,031             |  |
| Munson Healthcare Charlevoix Hospital (231322)           | CAH              | 2.9%                | \$315,065   | 5                     | \$681,910             | \$52,114  | 1                     | \$112,793             |  |
| Munson Healthcare Grayling Hospital (230058)             | RPPS             | -5.0%               | \$537,358   | 9                     | \$1,285,157           | \$139,580   | 2                     | \$333,823             |  |
| Munson Healthcare Manistee Hospital (230303)             | RPPS             | -5.8%               | \$260,845   | 4                     | \$570,546             | \$48,860  | 1                     | \$106,871             |  |
| Munson Healthcare Otsego Memorial Hospital (230133)      | RPPS             | -1.2%               | \$448,652   | 6                     | \$961,828             | \$110,378   | 2                     | \$236,630             |  |
| Munson Healthcare Paul Oliver Memorial Hospital (231300) | CAH              | 1.2%                | \$56,991  | 1                     | \$144,330             | \$54,462  | 1                     | \$137,925             |  |
| MyMichigan Medical Center Alma (230030)                  | RPPS             | 0.4%                | \$723,133   | 13                    | \$1,915,565           | \$341,943   | 6                     | \$905,799             |  |
| MyMichigan Medical Center Alpena (230036)                | RPPS             | 8.0%                | \$1,287,547   | 18                    | \$2,763,084           | \$488,238   | 7                     | \$1,047,763           |  |
| MyMichigan Medical Center Clare (230180)                 | RPPS             | 6.1%                | \$298,607   | 5                     | \$761,848             | \$200,764   | 3                     | \$512,217             |  |
| MyMichigan Medical Center Gladwin (231325)               | САН              | 17.9%               | \$143,504   | 3                     | \$412,790             | \$305,248   | 6                     | \$878,046             |  |



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|--|------------------|---------------------|---|-----------------------|-----------------------|---|-----------------------|-----------------------|--|
| Provider Name/Number                                     | Provider<br>Type | Operating<br>Margin | Annual Revenue<br>Lost  | Potential Job<br>Loss | Potential GDP<br>Loss | Annual Revenue<br>Lost  | Potential Job<br>Loss | Potential GDP<br>Loss |  |
| MyMichigan Medical Center Sault (230239)                 | RPPS             | -1.2%               | \$601,110   | 11                    | \$1,638,556           | \$168,723   | 3                     | \$459,918             |  |
| MyMichigan Medical Center Standish (231305)              | CAH              | 1.1%                | \$156,845   | 3                     | \$412,318             | \$124,374   | 2                     | \$326,958             |  |
| MyMichigan Medical Center Tawas (230100)                 | RPPS             | -2.5%               | \$340,398   | 5                     | \$807,289             | \$161,330   | 3                     | \$382,612             |  |
| MyMichigan Medical Center West Branch (230095)           | RPPS             | -6.4%               | \$497,601   | 9                     | \$1,349,027           | \$208,275   | 4                     | \$564,645             |  |
| Oaklawn Hospital (230217)                                | RPPS             | 5.0%                | \$681,833   | 10                    | \$1,561,188           | \$146,575   | 2                     | \$335,613             |  |
| OSF St Francis Hospital (231337)                         | САН              | 12.3%               | \$252,875   | 4                     | \$649,973             | \$341,404   | 6                     | \$877,523             |  |
| ProMedica Charles and Virginia Hickman Hospital (230005) | RPPS             | 6.1%                | \$787,716   | 15                    | \$2,279,671           | \$341,575   | 7                     | \$988,528             |  |
| ProMedica Coldwater Regional Hospital (230022)           | RPPS             | -24.5%              | \$440,513   | 7                     | \$1,092,926           | \$156,202   | 3                     | \$387,542             |  |
| ProMedica Herrick Hospital (231334)                      | CAH              | -8.2%               | \$136,555   | 2                     | \$324,280             | \$279,553   | 4                     | \$663,860             |  |
| Scheurer Hospital (231310)                               | CAH              | 2.4%                | \$186,697   | 3                     | \$509,247             | \$146,630   | 3                     | \$399,958             |  |
| Schoolcraft Memorial Hospital (231303)                   | CAH              | 1.3%                | \$163,867   | 2                     | \$342,110             | \$116,813   | 2                     | \$243,874             |  |
| Sheridan Community Hospital (231312)                     | CAH              |                     | \$21,259  | 0                     | \$38,957              | \$0   | 0                     | \$0                   |  |
| Sparrow Carson Hospital (230208)                         | RPPS             | -10.1%              | \$135,548   | 2                     | \$308,065             | \$34,532  | 1                     | \$78,483              |  |
| Sparrow Clinton Hospital (231326)                        | САН              | 36.6%               | \$183,360   | 3                     | \$390,529             | \$64,871  | 1                     | \$138,165             |  |



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| Sparrow Eaton Hospital (231327)                 | CAH              | 24.4%               | \$229,828   | 4                     | \$541,204             | \$76,419  | 1                     | \$179,953             |
| Sparrow Ionia Hospital (231331)                 | CAH              | 17.5%               | \$158,137   | 2                     | \$358,485             | \$185,905   | 3                     | \$421,434             |
| Three Rivers Health Hospital (230015)           | RPPS             | -0.3%               | \$102,726   | 2                     | \$246,286             | \$86,732  | 1                     | \$207,941             |
| Trinity Health Shelby Hospital (231320)         | CAH              | 20.7%               | \$52,365  | 1                     | \$125,902             | \$100,409   | 2                     | \$241,415             |
| UP Health System - Bell (231321)                | CAH              | 8.4%                | \$159,504   | 3                     | \$383,104             | \$59,758  | 1                     | \$143,529             |
| UP Health System - Portage Main Campus (230108) | RPPS             | -0.4%               | \$284,747   | 5                     | \$711,193             | \$37,838  | 1                     | \$94,505              |