

Impact of Policies on Rural Communities

Michigan

Provider Name/Number	Provider Type	Operating Margin ¹	Sequestration ² 2% Inpatient and Outpatient Medicare Revenue Cut			Bad Debt Reimbursement Cut ³ 35% Medicare Bad Debt Reimbursement Cut		
			Annual Revenue Lost ¹	Potential Job Loss ⁴	Potential GDP Loss ⁵	Annual Revenue Lost ¹	Potential Job Loss ⁴	Potential GDP Loss ⁵
Ascension Borgess Allegan Hospital (231328)	CAH	-10.3%	\$217,168	5	\$716,224	\$285,468	7	\$941,479
Ascension Borgess-Lee Hospital (231315)	CAH	-7.5%	\$128,649	2	\$306,569	\$121,764	2	\$290,163
Ascension St Joseph Hospital (230100)	RPPS	-9.3%	\$328,682	6	\$768,774	\$174,854	3	\$408,976
Ascension Standish Hospital (231305)	CAH	-6.9%	\$90,814	2	\$257,706	\$188,803	4	\$535,772
Aspirus Iron River Hospital (231318)	CAH	-1.1%	\$206,967	3	\$440,764	\$240,129	4	\$511,386
Aspirus Ironwood Hospital (231333)	CAH	1.5%	\$223,951	3	\$437,544	\$359,560	5	\$702,492
Aspirus Keweenaw Hospital (231319)	CAH	3.4%	\$204,962	3	\$422,870	\$198,322	3	\$409,171
Aspirus Ontonagon Hospital (231309)	CAH	1.6%	\$69,783	2	\$215,591	\$57,572	1	\$177,866
Baraga County Memorial Hospital (231307)	CAH	-6.4%	\$89,153	2	\$217,954	\$103,645	2	\$253,383
Bronson LakeView Hospital (231332)	CAH	10.5%	\$121,692	2	\$275,648	\$219,062	4	\$496,204
Bronson South Haven Hospital (230085)	RPPS	-17.7%	\$120,069	2	\$280,807	\$69,023	1	\$161,425
Deckerville Community Hospital (231311)	CAH	0.3%	\$29,106	1	\$95,895	\$48,426	1	\$159,551
Dickinson County Memorial Hospital (230055)	RPPS	2.3%	\$585,400	12	\$1,540,395	\$215,603	4	\$567,328
Eaton Rapids Medical Center (231324)	CAH	-0.8%	\$146,186	3	\$414,453	\$135,399	3	\$383,871

¹ CMS Healthcare Cost Report Information System (HCRIS) Q3 2021. Operating margin is computed in accordance with Flex Monitoring Team guidance.

² Budget control Act of 2011

³ Middle class Tax Relief and Job Creation Act of 2012

⁴ National Center for Rural Health works, 2016

⁵ The World Bank, 2020

Provider Name/Number	Provider Type	Operating Margin	Sequestration 2% Inpatient and Outpatient Medicare Revenue Cut			Bad Debt Reimbursement Cut 35% Medicare Bad Debt Reimbursement Cut		
			Annual Revenue Lost	Potential Job Loss	Potential GDP Loss	Annual Revenue Lost	Potential Job Loss	Potential GDP Loss
Harbor Beach Community Hospital (231313)	CAH	1.5%	\$79,178	2	\$267,905	\$61,908	2	\$209,471
Helen Newberry Joy Hospital (231304)	CAH	8.0%	\$126,058	3	\$443,029	\$115,313	3	\$405,267
Hills & Dales General Hospital (231316)	CAH	0.9%	\$103,316	2	\$298,687	\$156,475	3	\$452,369
Hillsdale Community Health Center (230037)	RPPS	-13.5%	\$174,252	3	\$452,637	\$12,696	0	\$32,978
Kalkaska Memorial Health Center (231301)	CAH	0.6%	\$102,591	2	\$278,300	\$176,311	4	\$478,279
Mackinac Straits Health System (231306)	CAH	2.4%	\$201,281	4	\$517,829	\$105,828	2	\$272,260
Marlette Regional Hospital (231330)	CAH	-6.7%	\$81,463	2	\$270,360	\$123,766	3	\$410,757
McKenzie Memorial Hospital (231314)	CAH	2.2%	\$91,532	2	\$263,332	\$189,137	4	\$544,134
McLaren Caro Region (231329)	CAH	5.3%	\$103,451	2	\$313,011	\$177,032	4	\$535,646
McLaren Central Michigan (230080)	RPPS	-9.6%	\$468,334	8	\$1,053,602	\$292,948	5	\$659,040
McLaren Lapeer Region (230193)	RPPS	9.9%	\$874,413	15	\$1,913,467	\$319,758	5	\$699,722
McLaren Thumb Region (230118)	RPPS	6.3%	\$236,340	5	\$615,394	\$108,393	2	\$282,238
Memorial Healthcare (230121)	RPPS	2.0%	\$727,379	14	\$1,836,778	\$465,871	9	\$1,176,417
Mercy Health Lakeshore Campus (231320)	CAH	13.5%	\$66,684	1	\$173,218	\$170,919	3	\$443,979

Provider Name/Number	Provider Type	Operating Margin	Sequestration 2% Inpatient and Outpatient Medicare Revenue Cut			Bad Debt Reimbursement Cut 35% Medicare Bad Debt Reimbursement Cut		
			Annual Revenue Lost	Potential Job Loss	Potential GDP Loss	Annual Revenue Lost	Potential Job Loss	Potential GDP Loss
MidMichigan Medical Center - Alpena (230036)	RPPS	11.1%	\$1,047,421	24	\$3,083,959	\$525,380	12	\$1,546,896
MidMichigan Medical Center - Clare (230180)	RPPS	-0.1%	\$250,341	6	\$798,749	\$225,645	5	\$719,952
MidMichigan Medical Center - Gladwin (231325)	CAH	2.9%	\$120,082	4	\$512,829	\$388,447	13	\$1,658,926
MidMichigan Medical Center - Gratiot (230030)	RPPS	4.1%	\$691,125	17	\$2,268,145	\$374,527	9	\$1,229,130
MidMichigan Medical Center - West Branch (230095)	RPPS	-1.3%	\$436,461	12	\$1,518,955	\$130,585	3	\$454,458
Munising Memorial Hospital (231308)	CAH	-5.5%	\$26,521	0	\$59,663	\$16,155	0	\$36,343
Munson Healthcare Cadillac Hospital (230081)	RPPS	9.1%	\$560,153	11	\$1,393,548	\$372,314	7	\$926,243
Munson Healthcare Charlevoix Hospital (231322)	CAH	8.4%	\$276,878	5	\$662,785	\$96,196	2	\$230,272
Munson Healthcare Grayling Hospital (230058)	RPPS	2.6%	\$510,741	10	\$1,249,100	\$255,401	5	\$624,624
Munson Healthcare Manistee Hospital (230303)	RPPS	8.3%	\$332,819	5	\$683,155	\$90,594	1	\$185,956
Munson Healthcare Otsego Memorial Hospital (230133)	RPPS	-0.1%	\$391,359	7	\$885,386	\$256,624	4	\$580,571
Munson Healthcare Paul Oliver Memorial Hospital (231300)	CAH	0.5%	\$143,073	3	\$431,975	\$77,928	2	\$235,285
Oaklawn Hospital (230217)	RPPS	0.6%	\$995,174	18	\$2,306,656	\$206,046	4	\$477,582
OSF St Francis Hospital (231337)	CAH	2.7%	\$231,644	4	\$511,186	\$452,615	8	\$998,819

Provider Name/Number	Provider Type	Operating Margin	Sequestration 2% Inpatient and Outpatient Medicare Revenue Cut			Bad Debt Reimbursement Cut 35% Medicare Bad Debt Reimbursement Cut		
			Annual Revenue Lost	Potential Job Loss	Potential GDP Loss	Annual Revenue Lost	Potential Job Loss	Potential GDP Loss
ProMedica Bixby Hospital (230005)	RPPS	13.4%	\$591,391	13	\$1,689,223	\$287,763	6	\$821,952
ProMedica Coldwater Regional Hospital (230022)	RPPS	1.6%	\$405,940	8	\$1,075,543	\$155,414	3	\$411,771
ProMedica Herrick Hospital (231334)	CAH	2.9%	\$74,886	2	\$218,078	\$234,390	5	\$682,577
Scheurer Hospital (231310)	CAH	3.7%	\$208,824	4	\$550,316	\$80,873	2	\$213,125
Schoolcraft Memorial Hospital (231303)	CAH	-2.8%	\$115,462	2	\$255,644	\$85,687	1	\$189,719
Sheridan Community Hospital (231312)	CAH	27.9%	\$25,734	1	\$86,051	\$60,222	2	\$201,373
Sparrow Carson Hospital (230208)	RPPS	-11.5%	\$145,700	3	\$343,027	\$82,993	1	\$195,394
Sparrow Clinton Hospital (231326)	CAH	29.8%	\$167,258	3	\$369,908	\$99,914	2	\$220,970
Sparrow Eaton Hospital (231327)	CAH	47.7%	\$118,499	2	\$286,148	\$89,483	2	\$216,081
Sparrow Ionia Hospital (231331)	CAH	4.9%	\$151,676	3	\$350,200	\$201,357	4	\$464,906
Spectrum Health Big Rapids Hospital (230093)	RPPS	15.6%	\$348,498	7	\$972,743	\$115,985	2	\$323,743
Spectrum Health Gerber Memorial (231338)	CAH	10.7%	\$295,516	7	\$859,600	\$418,411	9	\$1,217,080
Spectrum Health Kelsey Hospital (231317)	CAH	11.9%	\$24,104	1	\$71,585	\$50,964	1	\$151,355
Spectrum Health Ludington Hospital (230110)	RPPS	3.2%	\$539,838	12	\$1,509,656	\$122,964	3	\$343,868

Provider Name/Number	Provider Type	Operating Margin	Sequestration 2% Inpatient and Outpatient Medicare Revenue Cut			Bad Debt Reimbursement Cut 35% Medicare Bad Debt Reimbursement Cut		
			Annual Revenue Lost	Potential Job Loss	Potential GDP Loss	Annual Revenue Lost	Potential Job Loss	Potential GDP Loss
Spectrum Health Pennock (231339)	CAH	6.7%	\$259,505	5	\$713,233	\$144,870	3	\$398,166
Spectrum Health Reed City Hospital (231323)	CAH	19.4%	\$181,057	4	\$534,333	\$404,020	9	\$1,192,342
Spectrum Health United Hospital (230035)	RPPS	7.6%	\$547,604	12	\$1,557,376	\$125,747	3	\$357,623
Sturgis Hospital (230096)	RPPS	-24.3%	\$126,889	2	\$312,979	\$59,592	1	\$146,986
Three Rivers Health (230015)	RPPS	5.0%	\$229,898	5	\$640,238	\$72,774	2	\$202,666
UP Health System - Bell (231321)	CAH	2.4%	\$127,828	2	\$314,991	\$69,129	1	\$170,345
UP Health System - Portage Main Campus (230108)	RPPS	4.5%	\$292,499	6	\$742,027	\$70,608	1	\$179,121
War Memorial Hospital (230239)	RPPS	5.1%	\$537,291	12	\$1,634,207	\$180,653	4	\$549,469

