

Impact of Policies on Rural Communities

California

| | | | Sequestration ² 2% Inpatient and Outpatient Medicare Revenue Cut | | | Bad Debt Reimbursement Cut ³ 35% Medicare Bad Debt Reimburesment Cut | | |
|--|------------------|----------------------------------|--|------------------------------------|-------------------------|--|-------------------------|------------------------------------|
| Provider Name/Number | Provider Type | Operating Margin ¹ | Annual Revenue Lost ¹ | Potential Job Loss ⁴ | Potential GDP Loss ⁵ | Annual Revenue Lost ¹ | Potential Job Loss ⁴ | Potential GDP Loss ⁵ |
| Adventist Health Clear Lake (051317) | САН | -1.4% | \$502,596 | 8 | \$1,071,868 | \$1,465,542 | 24 | \$3,125,508 |
| Adventist Health Howard Memorial (051310) | САН | 2.8% | \$479,699 | 8 | \$1,047,715 | \$437,807 | 7 | \$956,218 |
| Adventist Health Mendocino Coast (051325) | САН | -11.7% | \$328,008 | 6 | \$763,568 | \$393,700 | 7 | \$916,490 |
| Adventist Health Reedley (050192) | RPPS | 13.2% | \$118,682 | 2 | \$280,352 | \$163,212 | 3 | \$385,541 |
| Adventist Health Sonora (050335) | RPPS | 5.3% | \$1,701,499 | 28 | \$3,715,578 | \$501,081 | 8 | \$1,094,216 |
| Adventist Health St Helena (050013) | RPPS | -13.4% | \$1,560,213 | 26 | \$3,407,676 | \$309,586 | 5 | \$676,169 |
| Adventist Health Tehachapi Valley (051301) | САН | -9.0% | \$114,166 | 2 | \$231,741 | \$70,616 | 1 | \$143,341 |
| Adventist Health Ukiah Valley (050301) | RPPS | 2.6% | \$804,642 | 12 | \$1,568,333 | \$331,938 | 5 | \$646,982 |
| Banner Lassen Medical Center (051320) | САН | 7.1% | \$178,961 | 2 | \$324,523 | \$514,212 | 7 | \$932,460 |
| Barstow Community Hospital (050298) | RPPS | 21.4% | \$269,627 | 5 | \$627,149 | \$102,782 | 2 | \$239,069 |
| Barton Memorial Hospital (050352) | RPPS | 15.8% | \$389,929 | 6 | \$851,648 | \$57,112 | 1 | \$124,739 |
| Bear Valley Community Hospital (051335) | САН | 11.5% | \$59,031 | 1 | \$123,406 | \$153,685 | 2 | \$321,283 |
| Catalina Island Medical Center (051307) | САН | -26.0% | \$17,186 | 0 | \$39,452 | \$0 | 0 | \$0 |
| Colorado River Medical Center (051323) | САН | 1.3% | \$53,407 | 1 | \$160,295 | \$209,965 | 5 | \$630,186 |

1 CMS Healthcare Cost Report Information System (HCRIS) Q3 2021. Operating margin is computed in accordance with Flex Monitoring Team guidance.

2 Budget control Act of 2011 3 Middle class Tax Relief and Job Creation Act of 2012 4 National Center for Rural Health works, 2016 5 The World Bank, 2020

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|---|------------------|---------------------|------------------------|---|-----------------------|---|-----------------------|-----------------------|--|
| Provider Name/Number | Provider Type | Operating Margin | Annual Revenue Lost | Potential Job Loss | Potential GDP Loss | Annual Revenue Lost | Potential Job Loss | Potential GDP Loss | |
| COLUSA MEDICAL CENTER (050783) | RPPS | -1.6% | \$93,894 | 2 | \$235,093 | \$0 | 0 | \$0 | |
| Eastern Plumas Hospital - Portola Campus (051300) | CAH | 10.2% | \$111,304 | 3 | \$327,825 | \$187,802 | 4 | \$553,137 | |
| Fairchild Medical Center (051316) | CAH | 3.3% | \$351,271 | 6 | \$764,432 | \$0 | 0 | \$0 | |
| GEORGE L MEE MEMORIAL HOSPITAL (050189) | RPPS | 3.3% | \$81,478 | 1 | \$178,215 | \$76,091 | 1 | \$166,433 | |
| Glenn Medical Center (051306) | CAH | 13.7% | \$47,584 | 1 | \$135,786 | \$27,395 | 1 | \$78,174 | |
| HAZEL HAWKINS MEMORIAL HOSPITAL (050296) | RPPS | -15.5% | \$210,751 | 4 | \$490,605 | \$63,396 | 1 | \$147,578 | |
| Healdsburg District Hospital (051321) | CAH | -4.4% | \$295,510 | 4 | \$546,435 | \$0 | 0 | \$0 | |
| Hi Desert Medical Center (050279) | RPPS | -5.2% | \$261,424 | 4 | \$528,945 | \$131,921 | 2 | \$266,918 | |
| Jerold Phelps Community Hospital (051309) | CAH | -41.5% | \$43,871 | 1 | \$94,597 | \$57,785 | 1 | \$124,598 | |
| John C Fremont Healthcare District (051304) | CAH | -7.2% | \$85,973 | 2 | \$241,821 | \$0 | 0 | \$0 | |
| Kern Valley Healthcare District (051314) | CAH | -3.3% | \$31,664 | 1 | \$78,720 | \$132,199 | 3 | \$328,667 | |
| Mad River Community Hospital (050028) | RPPS | -7.7% | \$206,688 | 5 | \$608,296 | \$109,232 | 2 | \$321,476 | |
| Mammoth Hospital (051303) | CAH | 5.6% | \$171,074 | 3 | \$398,242 | \$28,870 | 1 | \$67,207 | |
| Mark Twain Medical Center (051332) | САН | 5.6% | \$303,591 | 5 | \$706,727 | \$0 | 0 | \$0 | |



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| Marshall Medical Center (050254) | RPPS | 4.2% | \$1,584,962 | 24 | \$3,091,774 | \$217,234 | 3 | \$423,757 | |
| Mayers Memorial Hospital (051305) | САН | 13.7% | \$94,406 | 2 | \$261,969 | \$142,378 | 3 | \$395,085 | |
| Memorial Hospital Los Banos (050528) | RPPS | 14.5% | \$414,265 | 10 | \$1,303,235 | \$295,526 | 7 | \$929,694 | |
| Mercy Medical Center Mt Shasta (051319) | САН | 10.8% | \$300,167 | 5 | \$698,756 | \$731,634 | 13 | \$1,703,166 | |
| Modoc Medical Center (051330) | САН | 24.9% | \$78,581 | 2 | \$268,132 | \$0 | 0 | \$0 | |
| Mountains Community Hospital (051312) | САН | 9.4% | \$62,619 | 1 | \$149,255 | \$101,375 | 2 | \$241,630 | |
| Northern Inyo Hospital (051324) | САН | -5.6% | \$435,245 | 8 | \$1,011,508 | \$163,580 | 3 | \$380,159 | |
| Ojai Valley Community Hospital (051334) | САН | -18.7% | \$121,273 | 2 | \$231,168 | \$75,229 | 1 | \$143,399 | |
| Orchard Hospital (051311) | САН | -3.6% | \$80,648 | 2 | \$198,046 | \$365,344 | 7 | \$897,176 | |
| Oroville Hospital (050030) | RPPS | 4.3% | \$1,829,674 | 30 | \$3,984,262 | \$183,159 | 3 | \$398,844 | |
| Palo Verde Hospital (050423) | RPPS | -5.3% | \$54,184 | 1 | \$138,625 | \$0 | 0 | \$0 | |
| Pioneers Memorial Hospital (050342) | RPPS | -11.0% | \$586,835 | 11 | \$1,462,302 | \$543,638 | 10 | \$1,354,662 | |
| Plumas District Hospital (051326) | САН | 1.9% | \$122,332 | 2 | \$284,776 | \$34,233 | 1 | \$79,691 | |
| Redwood Memorial Hospital (051318) | САН | 2.1% | \$140,763 | 3 | \$327,681 | \$1,107,400 | 20 | \$2,577,908 | |



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| Ridgecrest Regional Hospital (051333) | САН | -0.4% | \$343,457 | 7 | \$961,225 | \$706,123 | 15 | \$1,976,207 | |
| Santa Ynez Valley Cottage Hospital (051331) | САН | 20.2% | \$94,342 | 2 | \$206,054 | \$120,705 | 2 | \$263,633 | |
| Seneca Healthcare District Hospital (051327) | САН | 2.0% | \$76,066 | 2 | \$200,094 | \$55,901 | 1 | \$147,047 | |
| Sierra Nevada Memorial Hospital (050150) | RPPS | -11.3% | \$1,074,810 | 18 | \$2,347,503 | \$118,316 | 2 | \$258,416 | |
| Sonoma Valley Hospital (050090) | RPPS | -11.9% | \$231,535 | 4 | \$538,989 | \$0 | 0 | \$0 | |
| Southern Inyo Hospital (051302) | САН | -9.6% | \$28,846 | 1 | \$90,846 | \$29,129 | 1 | \$91,736 | |
| St Elizabeth Community Hospital (050042) | RPPS | 13.0% | \$573,336 | 10 | \$1,334,664 | \$655,768 | 12 | \$1,526,557 | |
| St Joseph Hospital - Eureka (050006) | RPPS | 2.1% | \$1,680,082 | 23 | \$3,049,536 | \$682,047 | 9 | \$1,237,992 | |
| Surprise Valley Community Hospital (051308) | САН | -42.1% | \$19,617 | 0 | \$64,625 | \$13,495 | 0 | \$44,456 | |
| Sutter Amador Hospital (050014) | RPPS | 4.1% | \$652,171 | 11 | \$1,424,412 | \$182,648 | 3 | \$398,923 | |
| Sutter Auburn Faith Hospital (050498) | RPPS | 2.0% | \$1,148,919 | 19 | \$2,509,365 | \$292,518 | 5 | \$638,891 | |
| Sutter Coast Hospital (050417) | RPPS | 4.8% | \$544,202 | 8 | \$1,004,234 | \$230,457 | 3 | \$425,270 | |
| Sutter Lakeside Hospital (051329) | САН | -0.8% | \$395,713 | 7 | \$864,280 | \$1,624,272 | 27 | \$3,547,589 | |
| Tahoe Forest Hospital (051328) | САН | 25.6% | \$549,143 | 10 | \$1,278,346 | \$218,498 | 4 | \$508,641 | |



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| Trinity Hospital (051315) | CAH | 23.8% | \$59,809 | 1 | \$176,015 | \$96,937 | 2 | \$285,282 |